

Enterprise Risk Prevention and Management Program

Risk Prevention and Management Program Mónica Alemán-Smoot





End the streak of daily deaths on Texas roadways.

TxDOT.gov (Keyword: #EndTheStreakTX)





Strategic Planning Division April 22, 2024

Enterprise Risk Prevention and Management Program (RPM)



RPM is an internal program that proactively identifies agency wide risks through the review of laws, rules. regulations, policies, and procedures.

RPM facilitates conversations with subject matter experts (SMEs) through work groups to analyze and prioritize risks by the **significance** of a risk and probability of that risk occurring.

SMEs assess current controls and develop mitigation plans to reduce or eliminate identified risks.

Subjects include Assets, Contracts, Corporate Governance, Environmental. Finance, Grant Management, Information Management, Planning and Execution, and Safety.

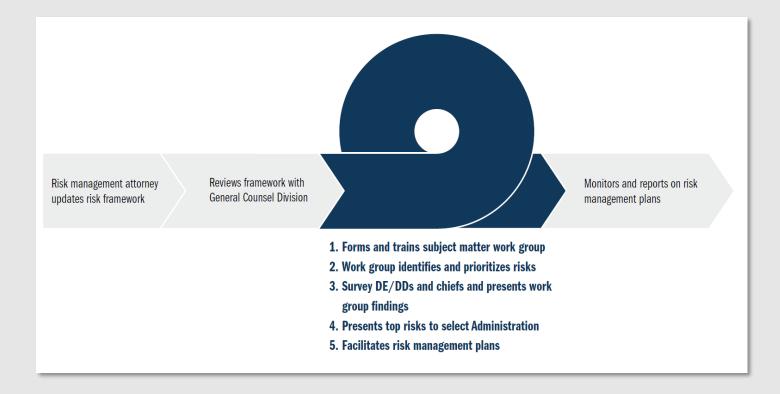
RPM Program Benefits

- Proactive approach to identifying solutions
- ✓ Cross-functional collaboration.
- ✓ Addressing potential threats or risks before they become problems and reducing their impact
- ✓ Increased safety for employees and the public
- Cost savings
- ✓ Improved public perception of TxDOT
- ✓ Business process improvements



RPM Process





Subject Work Group Process

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- 1. Risk Prevention and Management Orientation with SMEs.
- 2. Work Group facilitation with SMEs to review the risk framework/ survey of laws.
- 3. Analyze each law, rule, or regulation.

| Risk ID | Relevant Law/Policy | Division/District | Function | Description of Risk | Risk Category | Risk Impact | Risk Likelihood |
|------------------------------|--|-------------------|---|--|--|--|---|
| Unique Risk Identifier | Link to law, rule, regulation, policy, or procedure | Risk Owner | Functional area the law/policy/regulation affects | Description/nature of the risk and actions contributing to the risk including stakeholders and their expectations. | Noncompliance, Operational Risk, Financial Risk, Safety Risk, Risk of Altered Legislative Perception, Risk of Litigation, Strategic Risk | Score 1-5 (Negligible (1), Minor (2), Moderate (3), Major (4), Critical (5)) | Score 1-5 (Exceptionally Rare/Unlikely (1), Rare (2), Possible (3), Probable (4), Almost Certain/Imminent (5)) |
| S-30 | Bridge Inspection Manual Chapter 6 | BRG | | | | | |
| S-31 | 23 CFR 650.315 | BRG | | | | | |
| S-32 | 23 CFR 630 Subpart J | TRF | | | | | |
| S-33 | 29 CFR Part 1910 | осс | | | | | |

- a. Ask, "Are we in compliance?" and "What is the risk if we were not in compliance?"
- Assess current controls.
- c. Determine the impact of noncompliance on a scale of 1 (low) to 5 (high).
- d. Determine the likelihood of the risk occurring on a scale of 1 (low) to 5 (high).
- 4. Develop mitigation plans or process improvements for overall high-risk items or those identified as necessary by SMEs.

STR-RPM Collaboration





Grants Management Dashboard

- Scoping project that resulted from a conversation with Director of Planning and Modal Programs.
- RPM completed interviews and collaborated with the Transportation Performance Management Team who is establishing a series of dashboards for the modal divisions providing insight on the "grant story".



Al Risk Framework

- Additional project assignment.
- RPM adopted the National Institute of Technology Standards (NIST) AI
 Risk Framework (AI 1.0) and modified it to TxDOT's culture. RPM
 collaborated with the Digital Roadway Data Branch and ITD to establish
 the framework and begin implementation.



Certified Texas Contract Manager

- Monica CTCM in 2020, Kelly CTCD in 2023 in preparation for the Contracts Work Group.
- RPM is collaborating with the Contracts Management Team on developing material and managing contracts.

Questions?





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